

Data thinking for high-performance projects

Martin Fischer

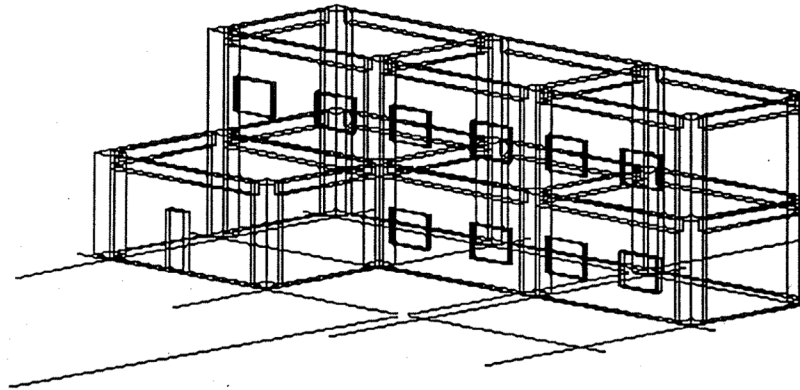
Ram Rajagopal

Stanford University

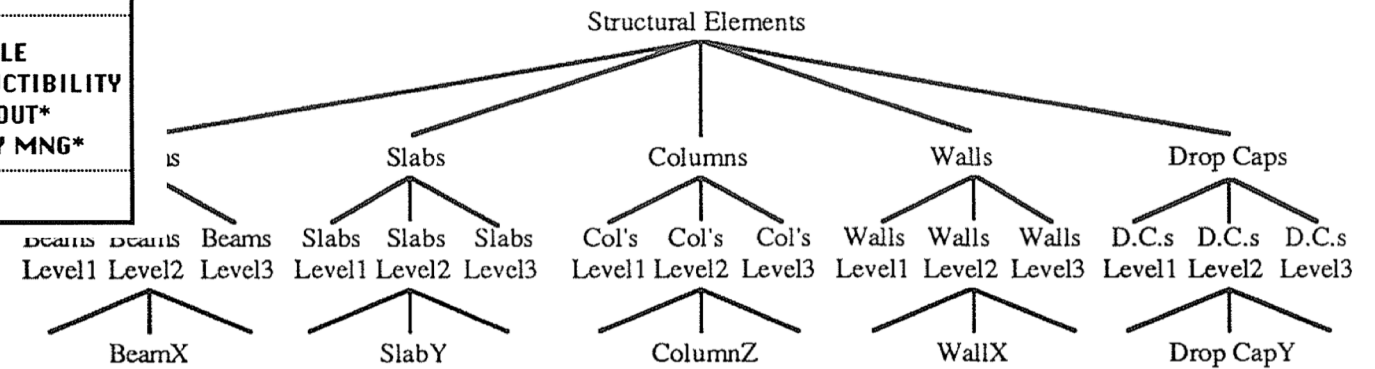


Expert Systems

- Apply existing knowledge broadly and consistently
 - Guide
 - Check
 - Critique
- Bidding advisor
- Bridge type advisor
- ...



| |
|------------------|
| DRAWING.SETUP |
| PROJECT DATA |
| FLOOR GROUP |
| E-DEF.VALUE |
| E-DRAWING |
| E-DELETE* |
| E-COPY* |
| E-MOVE* |
| PMAP FILE |
| CONSTRUCTIBILITY |
| 2-D LAYOUT* |
| FACILITY MNG* |
| exit |



Slots representing attributes of structural elements (from CAD database):

| | | | | |
|---------------------|----------------------|---------------------------|---------------------|---------------------|
| Bottom Width=16" | Area=400000sqin | Angles of Beams | Beam-Above=0 | Column=12 |
| Clear Span= 256" | ID=Y | Supported=10°, 100° | Beam-Below=0 | Concr. Str.=4000psi |
| Column-Left=12 | IDs of Supporting | Angles of Boundary | Column-Left=18 | ID=Y |
| Column-Right=15 | Beams=26, 29 | Slabs Supported=50°, 140° | Column-Right=23 | Level=2 |
| Slab-Left=0 | IDs of Supporting | Angles of Walls | Concr. Str.=3000psi | Phi=45° |
| Slab-Right=5 | Columns=6, 8, 10, 14 | Supported=0 | Height=120" | SideX=45" |
| Concr. Str.=4000psi | IDs of Supporting | Column-Above=42 | ID=X | SideY=45" |
| Depth=24" | Walls=0 | | IDs of Doors in | Thickness=8" |

Model-based reasoning

- Connect knowledge across project phases and disciplines
- Expanding from 3D to 4D models
- Considering more and more criteria

Adding simulation

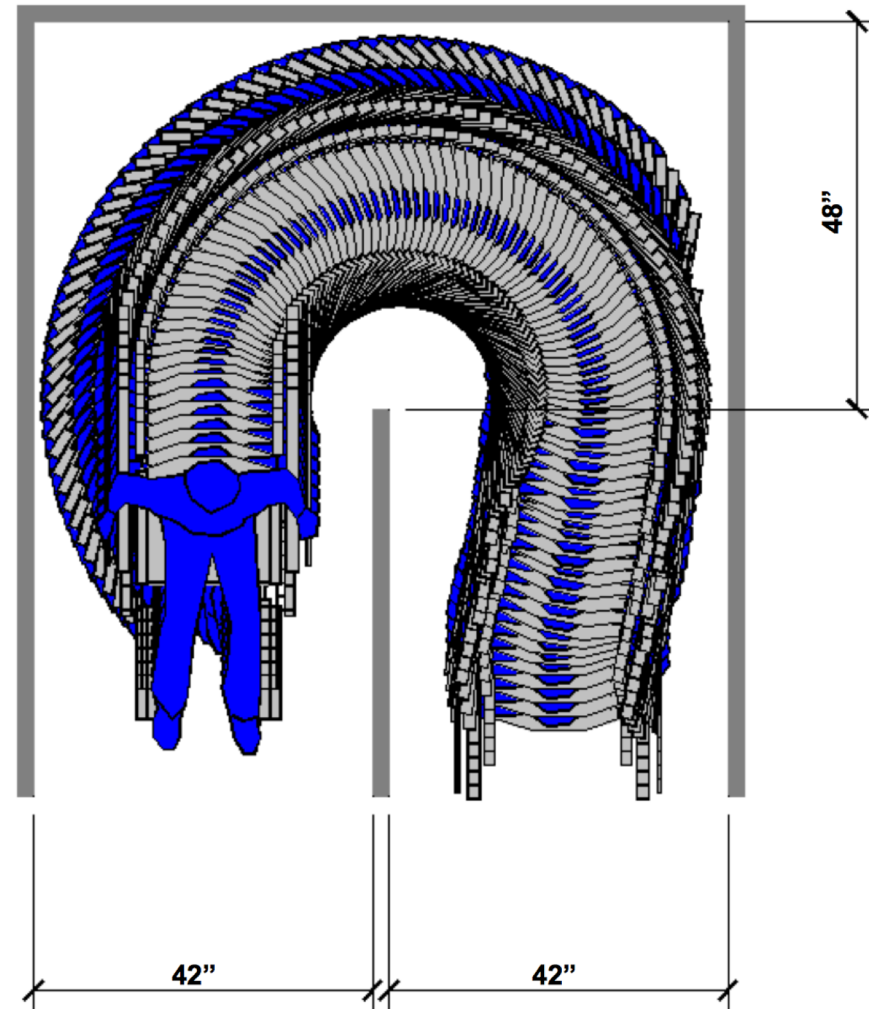
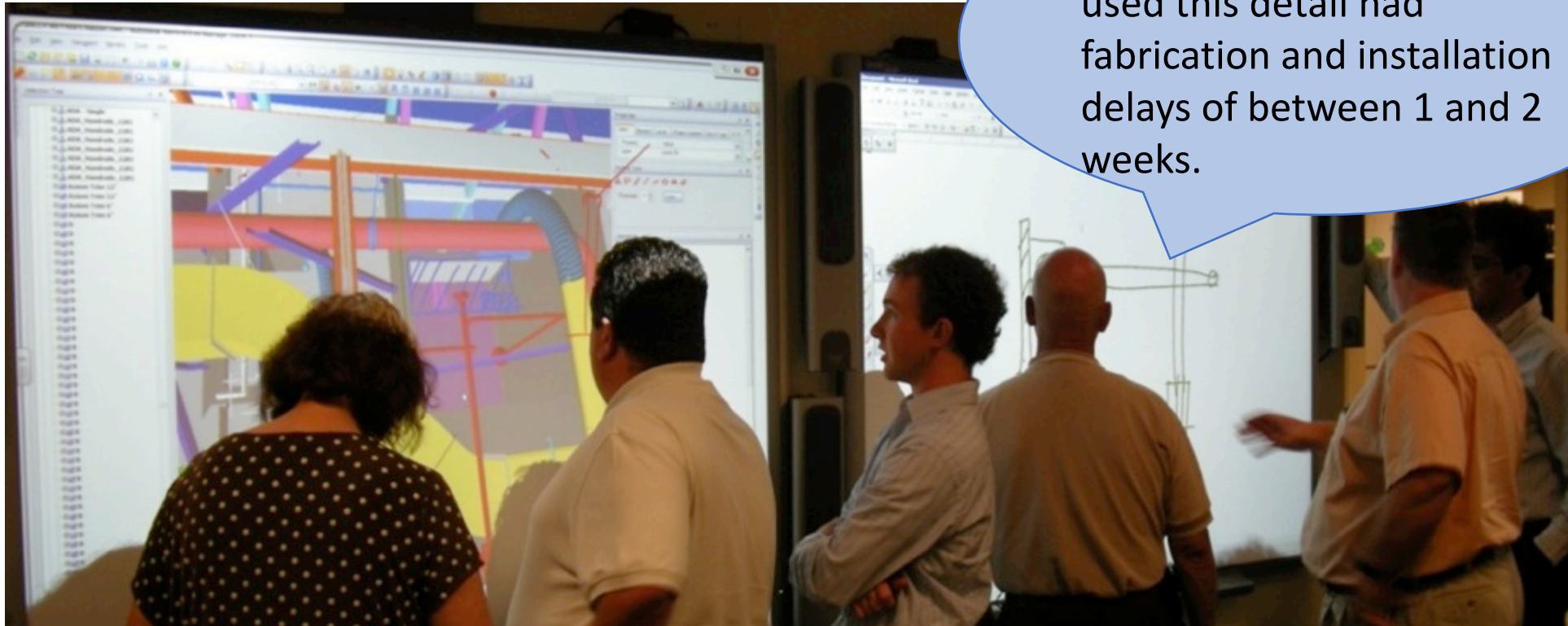


Figure 4.22: Motion-planning results for the second ADAAG 4.3.3 exception, $r_1 = 24''$.

Today: Finding new insights and knowledge

- We now have data!

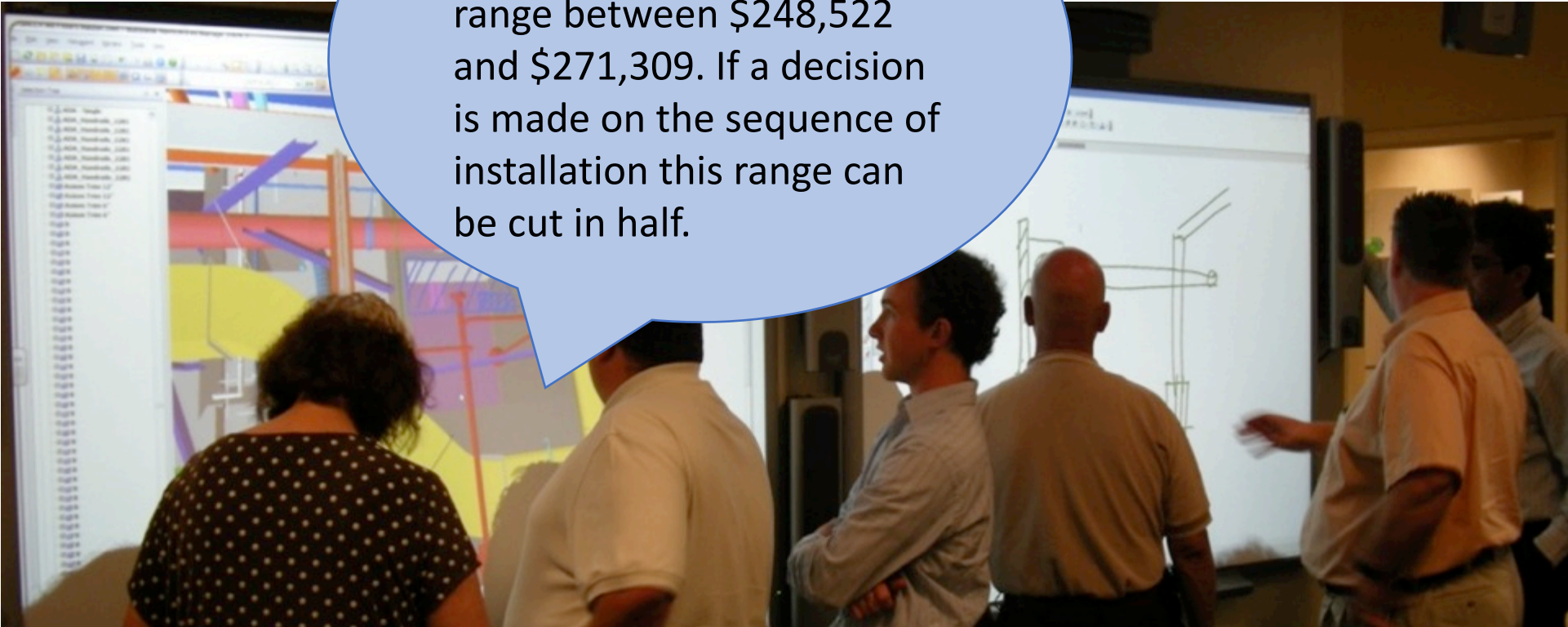
Does your integrated project information environment give you insights like these?



The last five projects that used this detail had fabrication and installation delays of between 1 and 2 weeks.

Does your integrated project information environment give you insights like these?

The cost estimate for this scope still has an expected range between \$248,522 and \$271,309. If a decision is made on the sequence of installation this range can be cut in half.

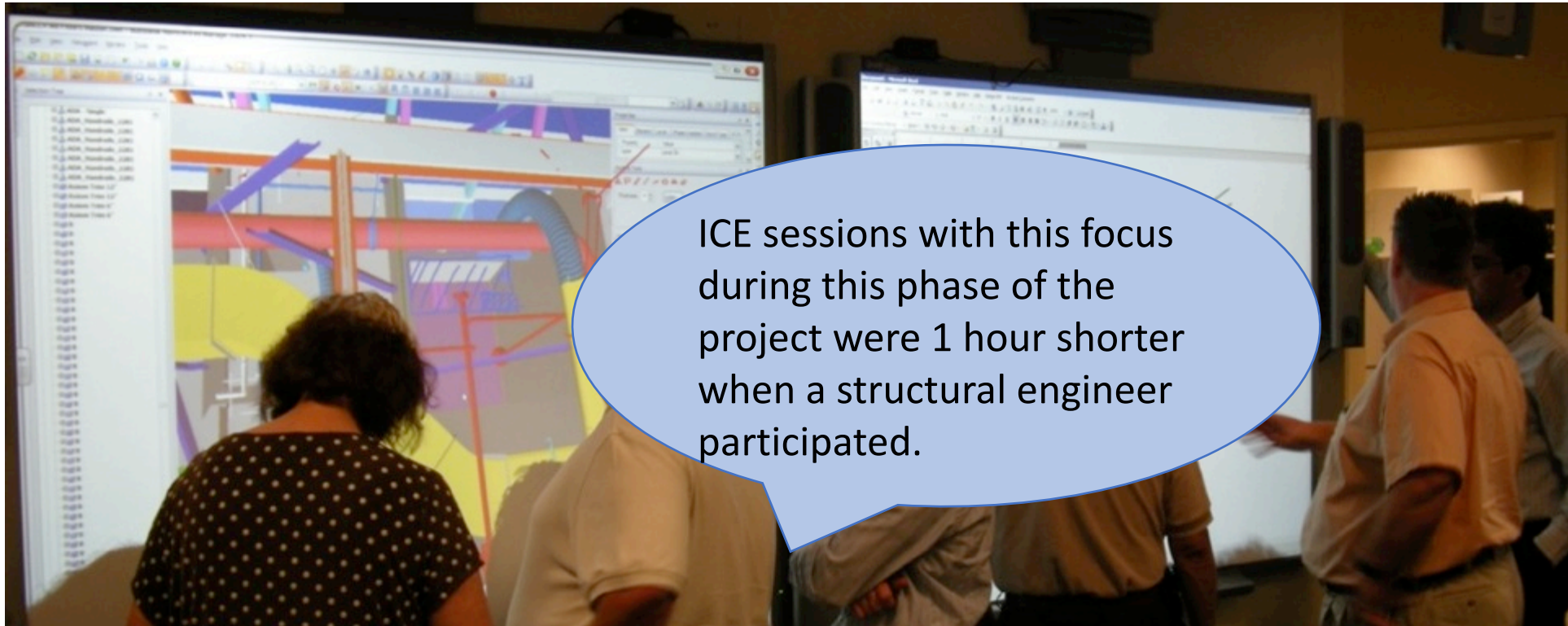


Does your integrated project information environment give you insights like these?

There are 32 alternate configurations with comparable cost, but safer installation sequences.



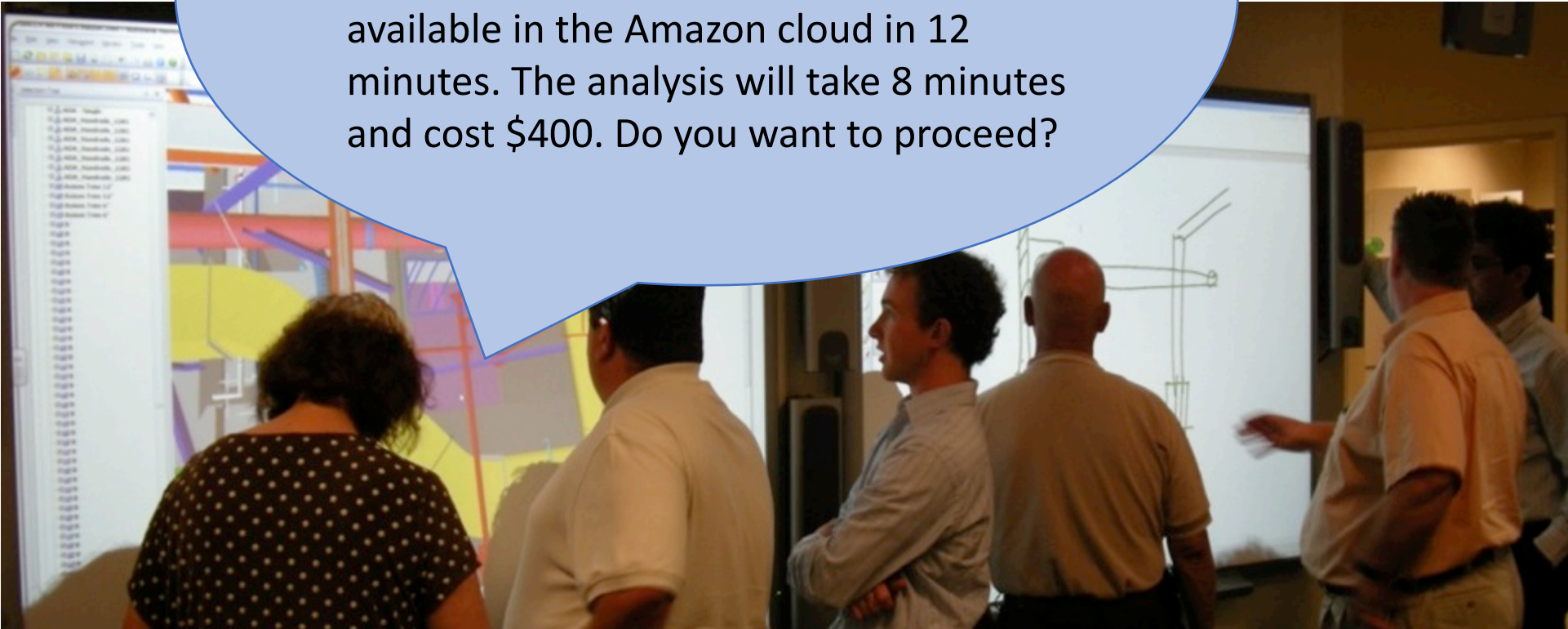
Does your integrated project information environment give you insights like these?



ICE sessions with this focus during this phase of the project were 1 hour shorter when a structural engineer participated.

Does your integrated project information environment give you insights like these?

Do you want to run a full cost, schedule, and lifecycle calculation for the 100 best options considering your high-level decisions? There are 1,000 nodes available in the Amazon cloud in 12 minutes. The analysis will take 8 minutes and cost \$400. Do you want to proceed?



WHY is the client doing the project?

Client/Business Objectives

CLIENT PERFORMANCE

- Usable
- Operable
- Sustainable

WHAT does the project team need to achieve?

Project Objectives

PROJECT PERFORMANCE

- Buildable
Safety, Budget, Schedule, Quality

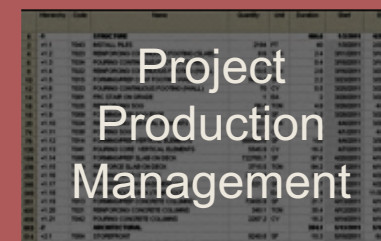
HOW is the project team accomplishing the project objectives?

Integrated Concurrent Engineering (ICE)

PRODUCTION PERFORMANCE



Product Modeling
BIM++



| Task ID | Task Name | Start | End | Duration | Status | Assignee |
|---------|------------------------|------------|------------|----------|-------------|------------|
| 1 | Project Initiation | 2018-01-01 | 2018-01-05 | 5 | Completed | John Doe |
| 2 | Requirements Gathering | 2018-01-06 | 2018-01-10 | 5 | In Progress | Jane Smith |
| 3 | System Architecture | 2018-01-11 | 2018-01-15 | 5 | Not Started | John Doe |
| 4 | Database Design | 2018-01-16 | 2018-01-20 | 5 | Not Started | Jane Smith |
| 5 | UI/UX Design | 2018-01-21 | 2018-01-25 | 5 | Not Started | John Doe |
| 6 | Backend Development | 2018-01-26 | 2018-02-05 | 10 | Not Started | Jane Smith |
| 7 | Frontend Development | 2018-01-26 | 2018-02-10 | 15 | Not Started | John Doe |
| 8 | Integration & Testing | 2018-02-11 | 2018-02-20 | 10 | Not Started | Jane Smith |
| 9 | Deployment | 2018-02-21 | 2018-02-25 | 5 | Not Started | John Doe |
| 10 | Post-launch Support | 2018-02-26 | 2018-03-05 | 10 | Not Started | Jane Smith |

Project Production Management

CONTROLLABLE FACTORS OF PRODUCTION

There are three ways to improve your predictions

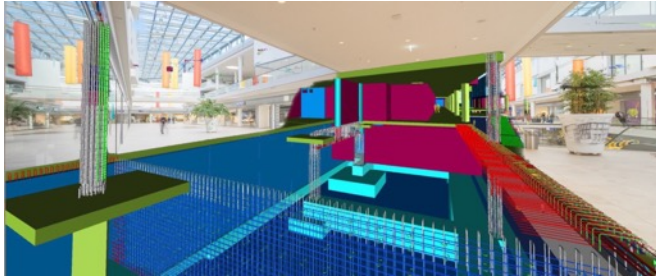
Increase the number of **virtual** buildings or design options considered

Increase the number of **real** buildings considered

Improve the **quality** of analysis and simulation **models**

How will you leverage 3D and other data in 2019, etc.?

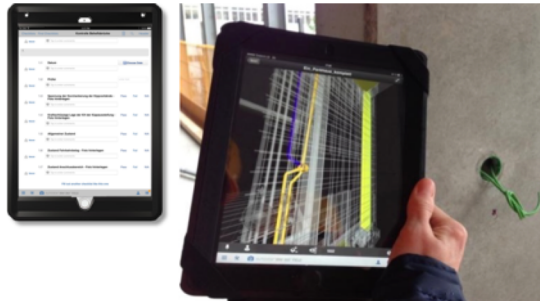
Visualization



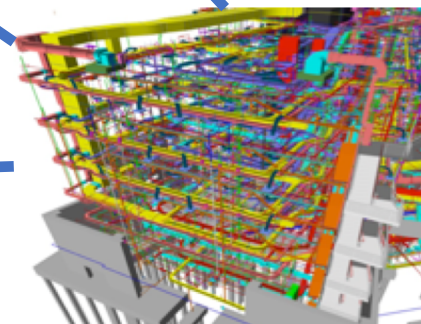
Open the whole Eden Valley Medical Center hospital on budget and 30% earlier than typical

Highly reliable construction

Information Integration



Automation



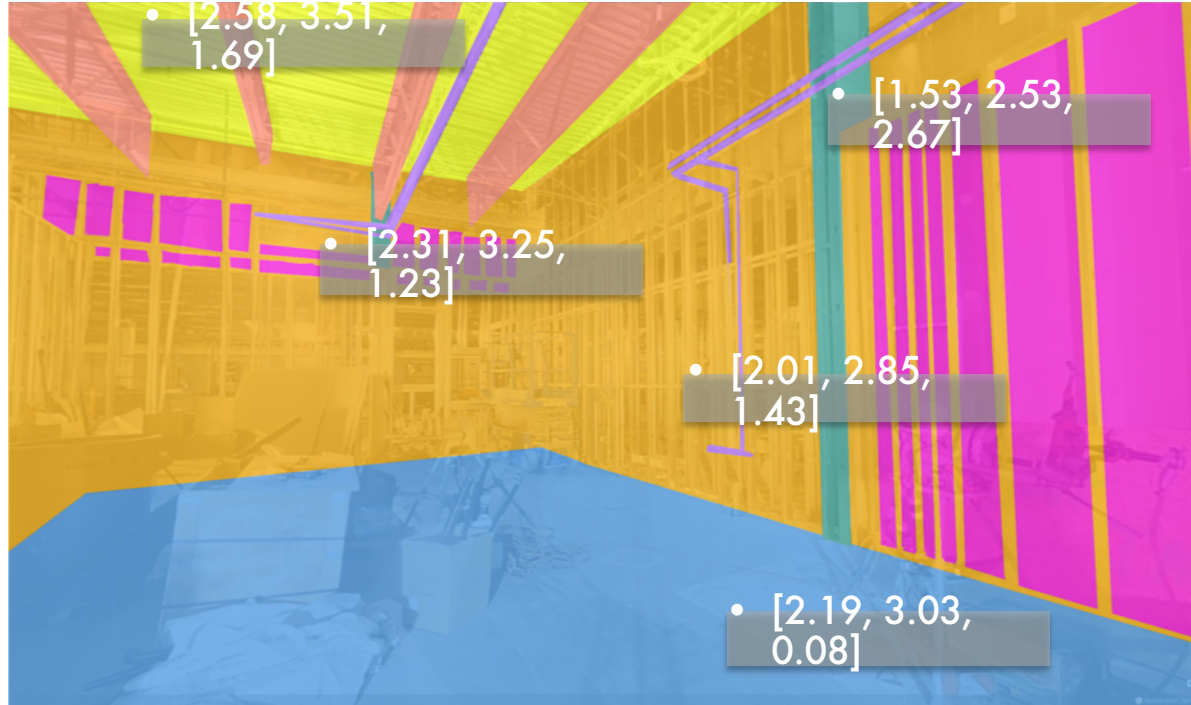
Two main applications of AI

Do what you already know how to do automatically.

Do something new.

Automatically generating a BLM from a laser scan

Where is it?



construction

What is it?



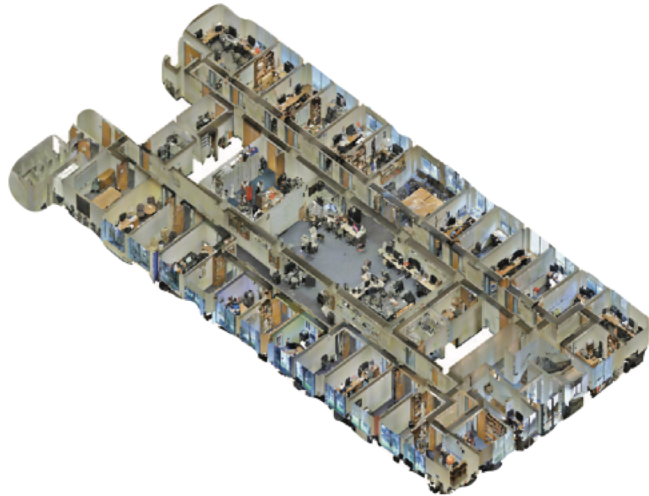
post - occupancy

Semantic Building Parser Research

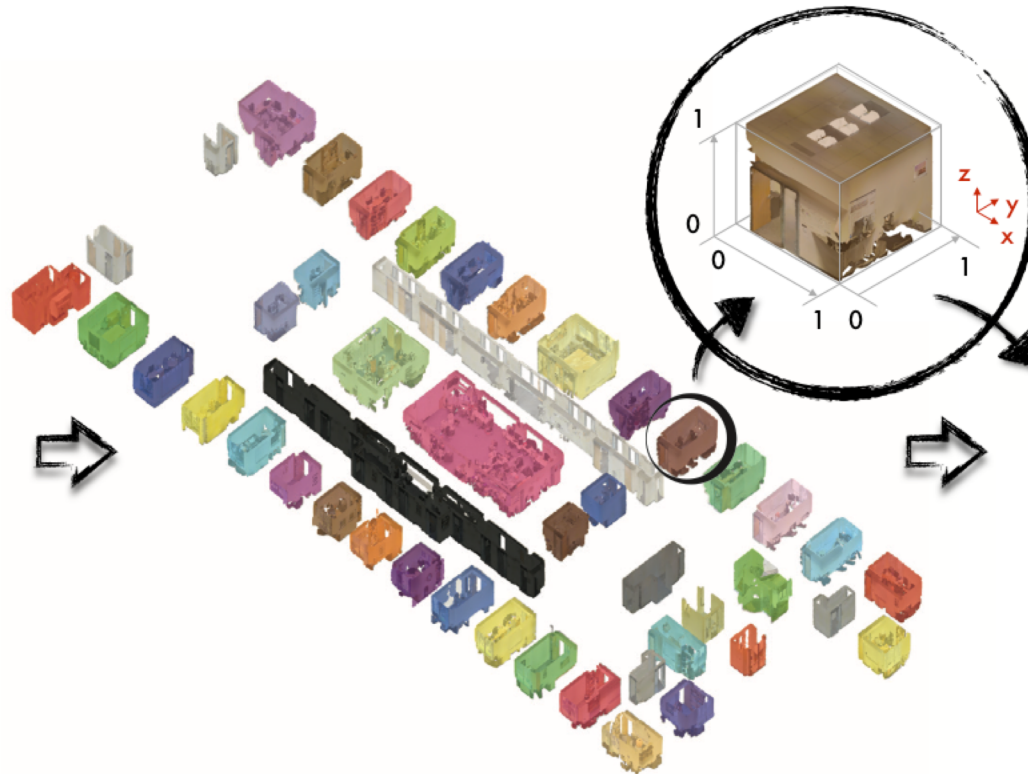
With Silvio Savarese, Iro Armeni, Amir Zamir, buildingparser.stanford.edu

Making BIM for Existing Buildings Affordable

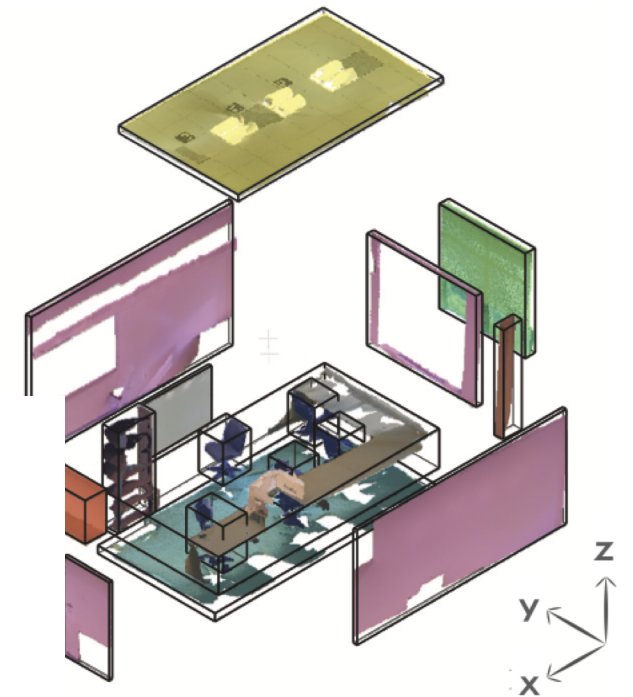
Raw Point Cloud



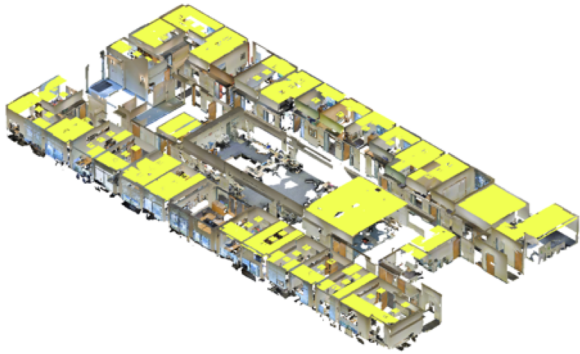
Disjoint Space Parsing



Building Element Detection



Automatically Generated Space Statistics

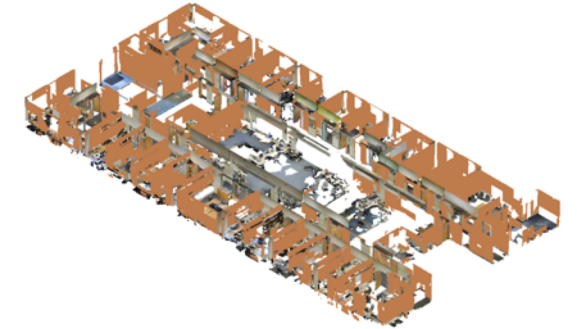


Ceiling

Total Area: 667.67 m²

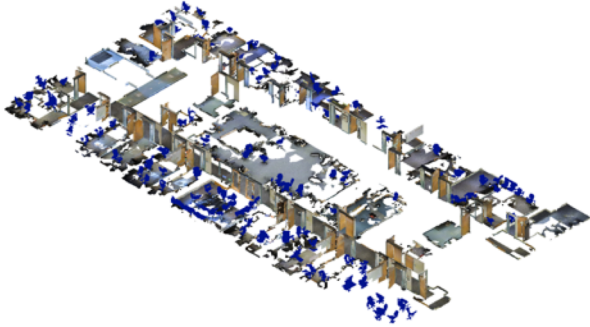
Walls

Total Number: 42
Total Area: 479.5 m²



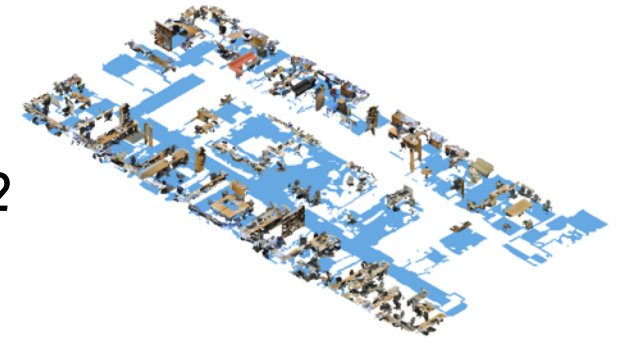
Chairs

Total Number: 106



Floor

Total Area: 639.36 m²



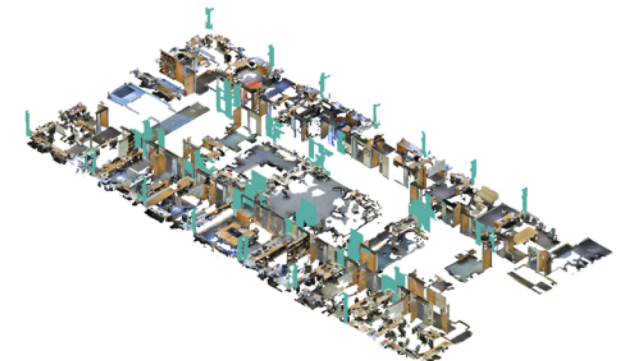
Table

Total Number: 45



Columns

Total Number: 39

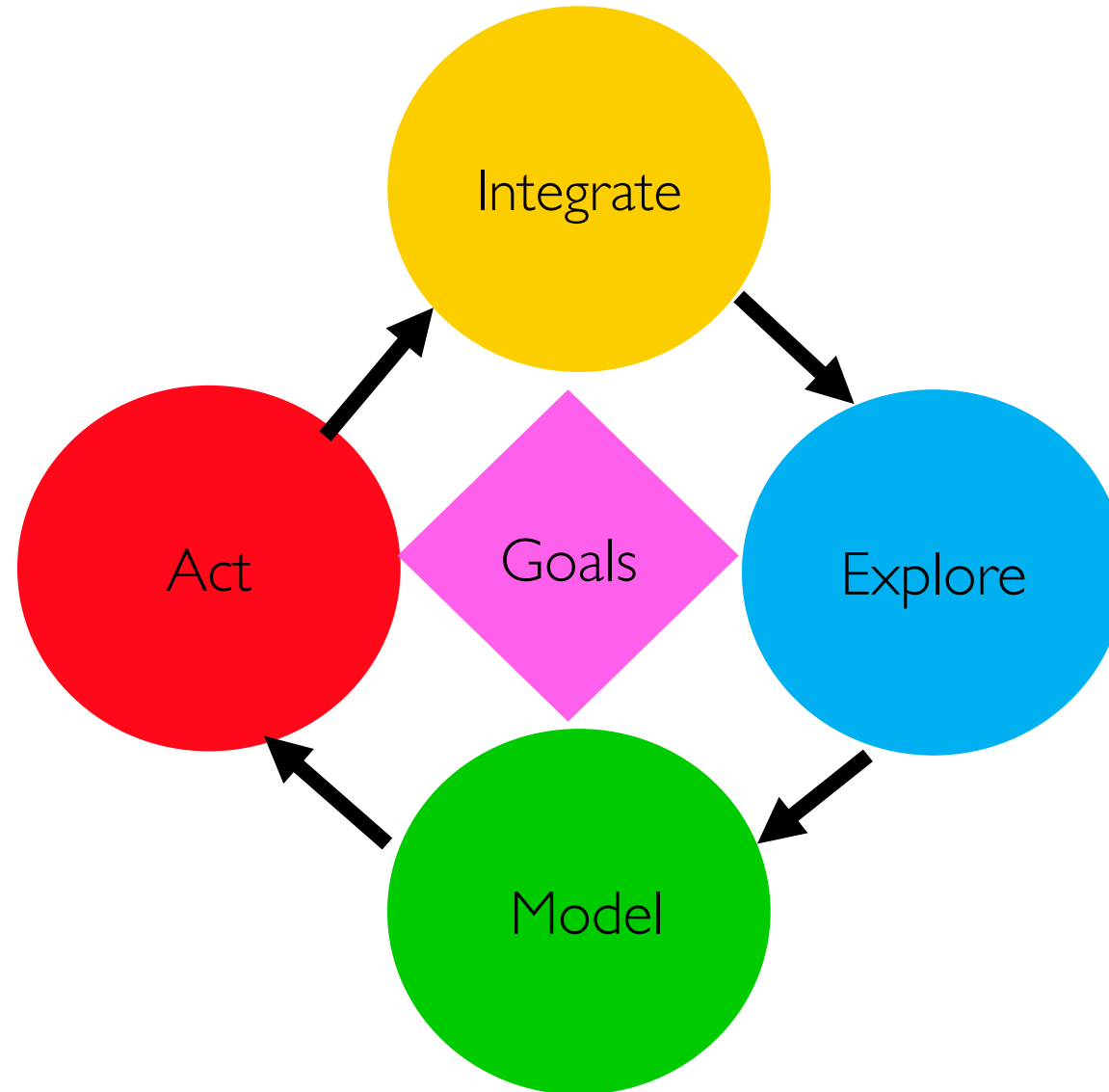


What are tasks you know how to do (or results you know how to get) that you would like to do (get) automatically and consistently?

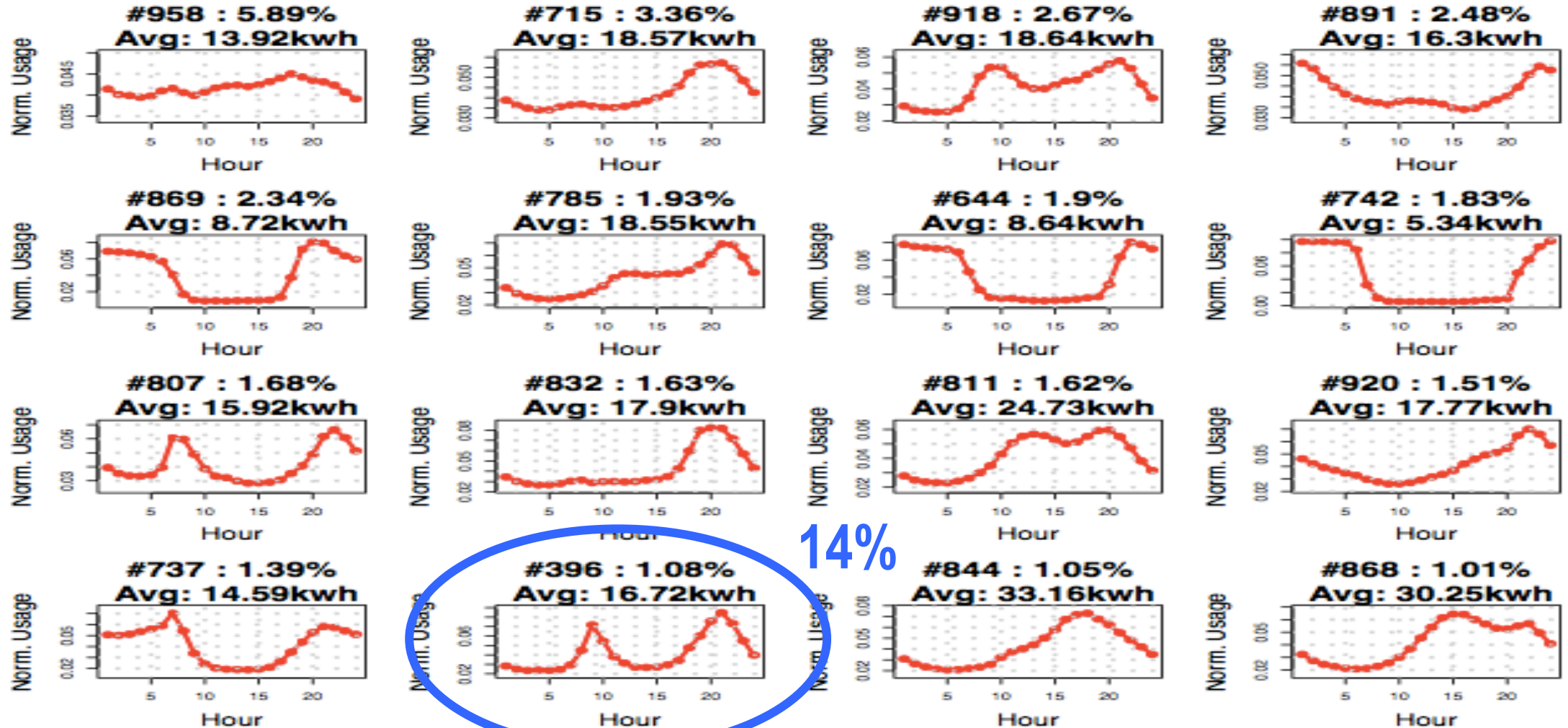
Data-driven Organizations



Data Thinking



Consumption Patterns



Household Energy Consumption Segmentation Using Hourly Data, J. Kwac, J. Flora and R. Rajagopal, IEEE Trans. Smart Grid, 5:1, pp 420-430, 2014.

Three key ingredients:

Machine learning methods

Good data

Good questions

What are questions you can't get answered today you would like to get answered?

What data do you have or could you get?

Challenges in having good data?

In summary, use data science methods to

- Do what you know how to do (and still have to do) more quickly and more consistently
- Start doing things you can't do today
- Identify the most relevant questions for you
 - → Collect necessary data and make sure that it's good data
 - → Apply machine learning methods
 - → Act

The Business Perspective

“The automated execution of processes changes everything.”

(Alan Perlis, 1961)

The Scientific Perspective

“Science is knowledge which we understand so well that we can teach it to a computer; and if we don't fully understand something, it is an art to deal with it. Since the notion of an algorithm or a computer program provides us with an extremely useful test for the depth of our knowledge about any given subject, the process of going from an art to a science means that we learn how to automate something.”

(Donald Knuth, Computer Programming as an Art, CACM, Dec. 1974)