

**ENGINEERING & CONSTRUCTION CONTRACTING ASSOCIATION** 



## Perspectives on the Market from the Energy and Process Industries

**Panel Discussion** 



#### Tom Butts Vice President Oil, Gas & Chemical

## CH2M HILL



# engineering and construction contracting association



#### Jorge Leis Managing Partner

## Bain & Company



#### **Panelists**

Chip Rimer Senior Vice President, Global Operations

Tina Faraca Vice President, Engineering & Construction

Scott Sharp Senior Vice President, Projects Chevron Phillips Chemical

Spectra Energy

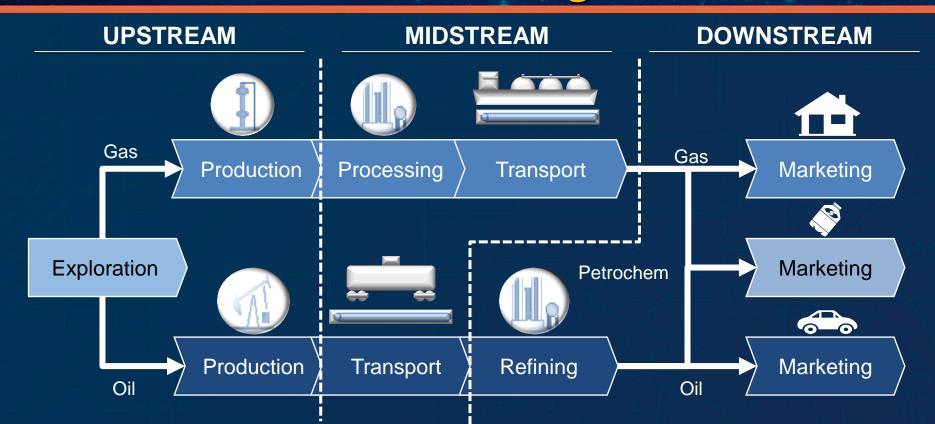
Noble Energy Inc.



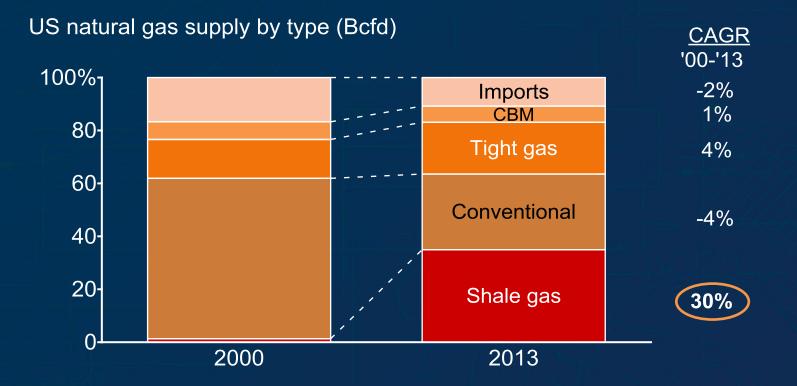




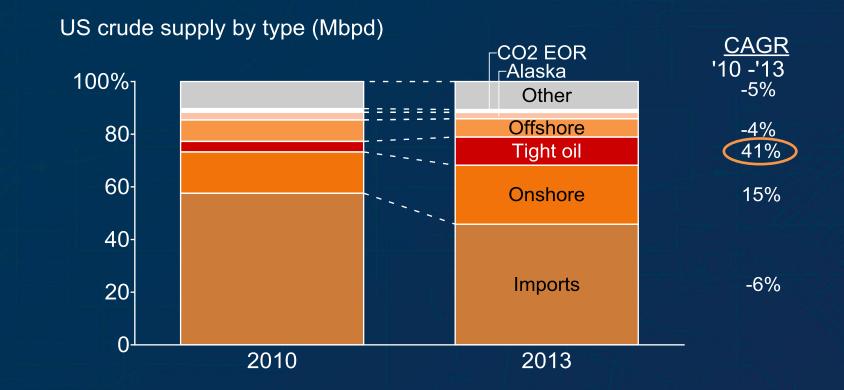
#### The oil & gas value chain is made up of three distinct segments



#### The US natural gas market has experienced a "supply shock" driven by the shale gas boom



#### A 'supply shock' is also underway in US tight oil and crude sources are changing rapidly



### Long-term forecasts for US oil & gas production vary widely

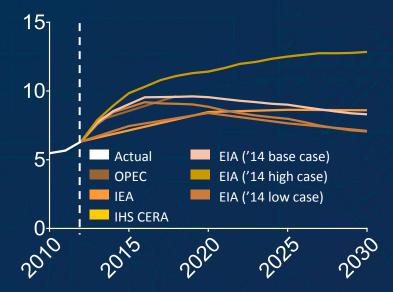
#### ALL FORECASTS EXPECT GAS PRODUCTION TO INCREASE

US natural gas production (Bcfd)

110<sub>1</sub> 100-80-60 40-**Raymond James** Actual EIA ('14 base case) Bentek 20-EIA ('14 high case) IFA EIA ('14 low case) **IHS CERA** 0, 0, 0, 2015 ~0<sup>25</sup>

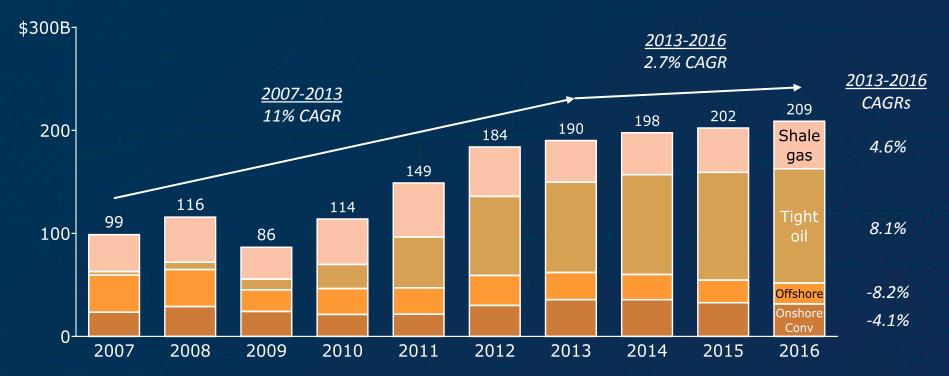
#### FORECASTS VARY ON IF AND WHEN OIL PRODUCTION WILL PEAK

US crude oil production (MMbpd)



#### Total US oil & gas exploration and development capital expenditures are beginning to slow

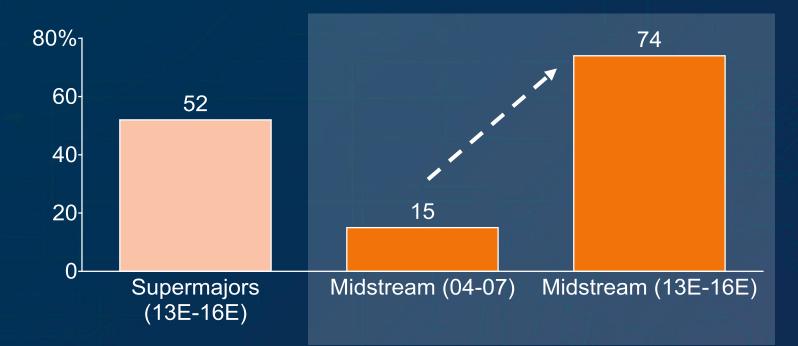
#### US Oil & Gas Exploration and Development Capex



Source: Based on Rystad forecasts

#### Midstream companies are investing at historically high levels to capitalize on supply shifts

Capital expenditures as a percent of Enterprise Value



Source: Company annual reports and investor presentations; Interstate Natural Gas Association of America (INGAA); Bain analysis

# US chemical industry expected to see significant increased investment due to shale-gas induced competitiveness



Source: IHS, "America's New Energy Future: The Unconventional Oil and Gas Revolution and the US Economy"

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